

Introduction

The report attached provides the Board of Directors with an overview of any changes from last month in the confidence of the delivery of the cost improvement programme (CIPs) and any effects on patient safety and quality of care as a consequence of the implementation of the CIPs.

Recommendations

The Trust Board of Directors is asked to receive and note.

Position Statement

The table below indicates the summary position by group for changes in quality and financial delivery of the CIP programme from last month.

Group	Changes in delivery from previous month	Changes in risk on quality (have any schemes changed their risk scoring)
Medical	New schemes added for procurement savings in Sterile Services Department and further improvement in procurement savings in drugs. These schemes relate to price reduction rather than change of product	No changes
Diagnostics	No changes	No changes
Surgery	Vacancy restructure has been moved back 2 months to agree value. Anaesthetic medical staff CIP has been moved back 2 months whilst Zero based budget exercise takes place	No changes
Women & Children's Services	MARS scheme has been presented to panel. Awaiting final outcome	No changes
Community	Underspends on Craven Virtual Ward for Band 6 posts and GP sessions at Castleberg Hospital have been non recurrently allocated to CIP	No changes
Corporate	Monthly review of various CIP Schemes which have not been achieved in month, so Year to Date reduced by one month. New Non-Recurrent Scheme for Consultancy in Business Development; changed an IT scheme from Recurrent to Non-Recurrent and recognised savings in the budget statement	No changes
Facilities	Catering CIP Plans need to be put in place and agreed	No changes

In terms of quality there have been no changes to the risk scores across any of the schemes but there has been an improvement of £84,854 in the level of financial savings. The Medical group's risk score has not changed this month but the group has identified further savings this month from procurement in the Sterile Services Department and contracts on drugs. The Bed pressures continue which is now being dealt with in a planned way in conjunction with the winter plan. This means the planned savings from bed reduction will not be fully realised this year and will need reviewing as the Transform Programme products are implemented.

The Diagnostic level of risks and savings has not changed this month. The group is currently working on further procurements savings and repatriation of direct access

pathology. The Pathology department has recently taken on the workload of six new GP practices and staffed up accordingly.

The overall gap for the Surgical group remains high but the level of overtrade on the PCT contract continues to increase which from the trading account position means that the level of contribution being generated is offsetting the CIP shortfall. The group is reviewing the timing of the estates work that has to be done on the Surgical Assessment Unit to determine if it can still be done in 2012.

There are no changes in Children's and Women's group but the MARS Scheme has moved to final approval stage.

The Community group position has no changes in risk but has shown an improvement this month from non-recurrent underspends in pay which will not affect the level of service. The Corporate performance has improved this month through the addition of non-recurrent pay underspends in some of the departments. The vacancies in the short term are not expected to affect the quality of the services. The Estates department is launching a campaign for improvement of energy usage across the Trust. There is no detrimental effect on the quality of the service provided.

There are no changes in the Facilities group. There is now an accelerated focus on delivering CIPs in catering and weekly meetings have been established with Sodexo. Extensive reviews of each of the Group's CIPs and budgets have been undertaken and a few additional schemes have been identified and are being worked up for inclusion in the trackers.

During October the Programme Office is planning to use a series of "brainstorming" sessions involving members from all areas and departments within the groups to generate new ideas for further savings programmes.