

Board of Directors

Date:	27 March 2019	Attachment Number:	6																
Title of Report:	CHAIR'S BRIEFING																		
Purpose of the report and the key issues for consideration/decision:	To inform the Board of the Chair's activities.																		
Prepared by:	Andrew Gold, Chair																		
Presented by:	Andrew Gold, Chair																		
Strategic Objective(s) supported by this paper:	<table border="1"> <tr> <td>Financial Sustainability</td> <td>X</td> <td>Empower & Engage Staff</td> <td>X</td> </tr> <tr> <td>Quality of Care</td> <td>X</td> <td></td> <td></td> </tr> </table>			Financial Sustainability	X	Empower & Engage Staff	X	Quality of Care	X										
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Quality of Care	X																		
Is this on the Trust's risk register:	<table border="1"> <tr> <td>No</td> <td>X</td> <td>Yes</td> <td></td> <td>If Yes, Score</td> <td></td> </tr> </table>			No	X	Yes		If Yes, Score											
No	X	Yes		If Yes, Score															
Which CQC Standards apply to this report:	Well Led																		
Have all implications related to this report been considered: (please X)	<table border="1"> <tr> <td>Finance Revenue & Capital</td> <td></td> <td>Equality & Diversity</td> <td>X</td> </tr> <tr> <td>National Policy/Legislation</td> <td>X</td> <td>Patient Experience</td> <td>X</td> </tr> <tr> <td>Human Resources</td> <td>X</td> <td>Terms of Authorisation</td> <td></td> </tr> <tr> <td>Governance & Risk Management (BAF)</td> <td>X</td> <td>Other:</td> <td></td> </tr> </table>			Finance Revenue & Capital		Equality & Diversity	X	National Policy/Legislation	X	Patient Experience	X	Human Resources	X	Terms of Authorisation		Governance & Risk Management (BAF)	X	Other:	
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Action Required: (please X)	<table border="1"> <tr> <td>Approve</td> <td></td> <td>Discuss</td> <td></td> <td>Receive for information</td> <td>X</td> <td>Decision</td> <td></td> </tr> </table>			Approve		Discuss		Receive for information	X	Decision									
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Previously Considered By:	<table border="1"> <tr> <td></td> <td>Date:</td> <td></td> </tr> </table>				Date:														
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Recommendations:	The Board is asked to receive and note the Chair's briefing.																		

Chair's Briefing 27 March 2019

Notable activities since the last Board meeting in January 2019 include the following.

Last month I attended two conferences at the behest of my other employer. The first was a global conference around the themes of inclusivity; equality and climate change. The second was a conference on the growing use of digital technology to meet the public's expectations of service providers. Given their growing universal importance, insight gained from both applies to the Trust.

Earlier this month the Chief Executive and I attended a Board development session for the West Yorkshire & Harrogate Partnership Board (WY&H PB). The WY&H PB oversees the Integrated Care System (ICS) for WY&H and has representatives from all key stakeholders in WY&H health and social care. The purpose of the meeting was to gain attendees' views on matters such as the expectations and optimal approach of the PB given its role to oversee closer system working across WY&H. Doing this in advance of the first PB meeting in June, enabled the remit of the PB to be cemented in line with the overall vision for the WY&H ICS. As one of only 14 ICSs in the UK, there is a real opportunity for the population of WY&H to benefit from this health and social care partnership so it is essential the Trust has a voice in the PB for the benefit of the population of Airedale, Wharfedale & Craven (AWC).

The Chief Executive and I attended the last quarterly meeting of the West Yorkshire Association of Acute Trusts (WYAAT) Committee in Common (CiC) at the end of January. WYAAT CiC meets again at the end of April when amongst the Chairs and Chief Executives in the six acute Trusts across WY&H there will be new Chief Executives from Bradford and Harrogate, along with new Chairs from Bradford and Mid Yorkshire, due to attend. One to one introductory meetings will be arranged with the new Chairs to continue to develop relationships. All this reinforces the degree of change in the local system and the ongoing time invested in relationships across the system given the growing importance of partnership working to deliver effective healthcare services to the population of AWC.

The Care Quality Commission (CQC) recently reported on their latest inspection. Although the overall combined rating of quality and use of resources is good, continuing focus will be given to improving the overall quality rating assigned. The Quality and Safety Committee, a Board Sub Committee, will scrutinise the progress made with the Board committed to the Trust achieving further improvement.

March also saw the Board respond to previous feedback provided by the Council of Governors (CoG) on behalf of the population the Trust serves, specifically confirming how that feedback has been reflected in the Trust's 2019/20 Annual Plan. The 2019/20 Plan being developed is due to be approved by the Board imminently before submission to NHSI in line with their timetable. Mindful of the NHS 10 year plan, initial consideration has also been given to the approach for developing the Trust's long term strategy which it has to complete this autumn. The time horizon that strategy covers requires greater consideration of transformational approaches, for example a greater focus on prevention, across the health and care system as well as the use of digital technology to improve the consistent delivery of high quality patient services in line with expectations of the AWC population.

At its last meeting, the Board approved an environmental commitment statement which frames the activity of colleagues across the Trust in support of its future sustainability planning. Such activity, supported through the Trust's EcoawAire group, grows in importance with greater recognition of the importance of environmental matters. Credit goes to colleagues involved in the certificate of excellence for the Trust's sustainability reporting given by the national Sustainable Development Unit.

People related matters continue to be a key focus. Headlines include activity for electing new Governors, to replace those retiring in May 2019. Similarly as a member of ARC (Appointments and Remuneration Committee) there has been direct involvement in recent Non-Executive Director (NED) recruitment with appointments approved by CoG. The Board also met with Trust colleagues to start the reciprocal mentoring programme as part of the Board's commitment to inclusion and equality. Finally it was my pleasure to attend the Pride of Airedale awards. As with other Board colleagues present, there is recognition of colleagues' outstanding performance and a wish to celebrate success. Despite challenging times the Trust faces, amazing things are achieved for the population of AWC.