

Board of Directors

Date:	25 September 2019	Attachment Number:	6																
Title of Report:	CHAIR'S BRIEFING																		
Purpose of the report and the key issues for consideration/decision:	To inform the Board of the Chair's activities since the last Board meeting.																		
Prepared by:	Andrew Gold, Chair																		
Presented by:	Andrew Gold, Chair																		
Strategic Objective(s) supported by this paper:	<table border="1"> <tr> <td>Financial Sustainability</td> <td>X</td> <td>Empower & Engage Staff</td> <td>X</td> </tr> <tr> <td>Quality of Care</td> <td>X</td> <td></td> <td></td> </tr> </table>			Financial Sustainability	X	Empower & Engage Staff	X	Quality of Care	X										
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Quality of Care	X																		
Is this on the Trust's risk register:	<table border="1"> <tr> <td>No</td> <td>X</td> <td>Yes</td> <td></td> <td>If Yes, Score</td> <td></td> </tr> </table>			No	X	Yes		If Yes, Score											
No	X	Yes		If Yes, Score															
Which CQC Standards apply to this report:	Well Led																		
Have all implications related to this report been considered: (please X)	<table border="1"> <tr> <td>Finance Revenue & Capital</td> <td></td> <td>Equality & Diversity</td> <td>X</td> </tr> <tr> <td>National Policy/Legislation</td> <td>X</td> <td>Patient Experience</td> <td>X</td> </tr> <tr> <td>Human Resources</td> <td>X</td> <td>Terms of Authorisation</td> <td></td> </tr> <tr> <td>Governance & Risk Management (BAF)</td> <td>X</td> <td>Other:</td> <td></td> </tr> </table>			Finance Revenue & Capital		Equality & Diversity	X	National Policy/Legislation	X	Patient Experience	X	Human Resources	X	Terms of Authorisation		Governance & Risk Management (BAF)	X	Other:	
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Action Required: (please X)	<table border="1"> <tr> <td>Approve</td> <td></td> <td>Discuss</td> <td></td> <td>Receive for information</td> <td>X</td> <td>Decision</td> <td></td> </tr> </table>			Approve		Discuss		Receive for information	X	Decision									
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Previously Considered By:	<table border="1"> <tr> <td>N/A</td> <td>Date:</td> <td>N/A</td> </tr> </table>			N/A	Date:	N/A													
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Recommendations:	The Board is asked to receive and note the Chair's briefing.																		

Chair's Briefing 25 September 2019

Activity since the last Board meeting on 31 July has revolved around five broad themes as follows.

First, endeavouring to working well in Partnerships. Earlier this month the Trust's Chief Executive and I attended the quarterly West Yorkshire & Harrogate Health and Care Partnership Board Meeting. These quarterly Board meetings take place in public at different accessible venues around the region. The meeting began with some questions and deputations from members of the public present and agenda items included an early draft of the five year strategy for West Yorkshire & Harrogate Health Care provision. This reinforces the importance of hearing the public in the future provision of healthcare services. The following day the Chief Executive and I attended a meeting in London arranged by NHS Providers. This network meeting for Trusts operating in a rural environment was attended by Chairs and Chief Executives (or in many cases their designated deputies) from across England. The forum enables sharing of good practice and an opportunity to influence the rhetoric for rural healthcare providers like Airedale who have a valuable role to play in serving the population of Airedale, Wharfedale & Craven (AWC).

Second, meeting our Population's needs. At the Council of Governors' (CoG) meeting on 1 August, as Chair of CoG (as well as being Chair of the Trust Board) a number of new Governors were welcomed to the Trust. The CoG's remit is to hold Non-Executive Directors (NEDs) to account and represent the population of AWC and the CoG have training and support to enable them to add value to the Trust. Wider stakeholder engagement included the Trust's Chief Executive and I having meetings with the local Members of Parliament (MPs) in order to keep those MPs informed of key Airedale developments as well as receive feedback the MPs bring on behalf of their constituents about the Trust.

Third, activity that was Patient centred. Notably this included attendance at the launch event for Coniston Hotel's therapists offering Airedale's patients receiving cancer treatment with therapies such as hand and arm massage, scalp massage etc. This is supported by Hope for Tomorrow, the charity that Airedale has worked with in the provision of the mobile cancer unit, and is a further example of going the extra mile to improve people's experience at a challenging and complex time in their lives.

Fourth, supporting the ambition of our People. This has included one to ones with new Board members and meetings with Governors as part of the induction and ongoing fulfilment of their role. For NEDs appointed this year this has included a conversation resulting in the setting and agreement of clear objectives for their role supported by a personal development plan, just like all other colleagues should have. As Trust Chair there is involvement in the recruitment of consultants with recent interviews held for Microbiology; Respiratory and Urology as well as one for Paediatrics on 26 September. Appointments made following interviews held reinforce that Airedale is viewed as a great place to be.

Finally Progressing our services. This has involved attendance at two themed Quality & Safety Committee meetings on the Trust's response to the last CQC report findings. In addition to understanding the current status of matters previously raised by the CQC, these meetings had a focus on what's got to happen to improve the outcome, both challenging and supporting colleagues in the achievement of that. Alongside the Chief Executive, time has been spent recently in scoping an IT digital review to be undertaken by a new NED who has much relevant skills and experience in that area. Finally the Board has held strategy days on 5 and 24 September as part of the Board framing its future ambition for the Trust. The next steps in the developments of that will involve seeking views of other key stakeholders involved in the provision of healthcare to the AWC population.

Although activity has been described above under these five broad areas of Partnerships; Population; Patients; People and Progressing, inevitably all these areas are intrinsically linked in everything undertaken by both the Trust and other providers of healthcare services to the AWC population. In particular for the Trust these five areas align with the Right Care Values the Trust has at the heart of all it does. The Board both seeks to inspire as well as thank colleagues for everything they do in pursuit of those right care values.