

Board of Directors

Date:	30 October 2019	Attachment Number:	6																
Title of Report:	Chair's Briefing																		
Purpose of the report and the key issues for consideration/decision:	To inform the Board of the Chair's activities since the last Board meeting on 25 September.																		
Prepared by:	Andrew Gold, Chair																		
Presented by:	Andrew Gold, Chair																		
Strategic Objective(s) supported by this paper:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%;">Financial Sustainability</td> <td style="width: 10%; text-align: center;">X</td> <td style="width: 40%;">Empower & Engage Staff</td> <td style="width: 10%; text-align: center;">X</td> </tr> <tr> <td>Quality of Care</td> <td style="text-align: center;">X</td> <td></td> <td></td> </tr> </table>			Financial Sustainability	X	Empower & Engage Staff	X	Quality of Care	X										
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Is this on the Trust's risk register:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">No</td> <td style="width: 15%; text-align: center;">X</td> <td style="width: 15%;">Yes</td> <td style="width: 15%;"></td> <td style="width: 15%;">If Yes, Score</td> <td style="width: 20%;"></td> </tr> </table>			No	X	Yes		If Yes, Score											
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Which CQC Standards apply to this report:	Well Led																		
Have all implications related to this report been considered: (please X)	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%;">Finance Revenue & Capital</td> <td style="width: 10%;"></td> <td style="width: 40%;">Equality & Diversity</td> <td style="width: 10%; text-align: center;">X</td> </tr> <tr> <td>National Policy/Legislation</td> <td style="text-align: center;">X</td> <td>Patient Experience</td> <td style="text-align: center;">X</td> </tr> <tr> <td>Human Resources</td> <td style="text-align: center;">X</td> <td>Terms of Authorisation</td> <td></td> </tr> <tr> <td>Governance & Risk Management (BAF)</td> <td style="text-align: center;">X</td> <td>Other:</td> <td></td> </tr> </table>			Finance Revenue & Capital		Equality & Diversity	X	National Policy/Legislation	X	Patient Experience	X	Human Resources	X	Terms of Authorisation		Governance & Risk Management (BAF)	X	Other:	
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Action Required: (please X)	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Approve</td> <td style="width: 10%;"></td> <td style="width: 20%;">Discuss</td> <td style="width: 10%;"></td> <td style="width: 20%;">Receive for information</td> <td style="width: 10%; text-align: center;">X</td> <td style="width: 10%;">Decision</td> <td style="width: 10%;"></td> </tr> </table>			Approve		Discuss		Receive for information	X	Decision									
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Previously Considered By:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">N/A</td> <td style="width: 10%;">Date:</td> <td style="width: 30%;">N/A</td> </tr> </table>			N/A	Date:	N/A													
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Recommendations:	The Board is asked to receive and note the Chair's briefing.																		

Chair's Briefing 30 October 2019

This Chair's activity report is again structured around the five key areas the Board have agreed as part of their developing Board Strategy, namely partnerships, population, patients, progressing and people.

National partnerships related activity included attendance at the NHS Providers Conference. This Conference, open to all providers of healthcare across England, gave opportunity to hear directly a broad assessment of the NHS from the likes of Simon Stevens, the Chief Executive Officer (CEO) of NHS England/Improvement (NHSE/I) as well as insight on good practice around areas such as the Board's role in leading and embedding a compassionate, inclusive and collaborative culture. Through involvement in the NHSE/I Chairs' Advisory Group, a small selection of Trusts had the opportunity for a conversation with the NHSE/I Chief Finance Officer about future funding allocations within the NHS.

Regional partnership activity included earlier this month representing the Trust at a Yorkshire Chairs' meeting. The focus of that meeting was people and was attended by Prerana Issac, Chief People Officer, NHSE/I. The Trust's Chief Executive and I are attending the quarterly West Yorkshire Association of Acute Trusts (WYAAT) Committee in Common meeting on 29 October to discuss ongoing and potential future collaborative activity, including a pathology strategy across WYAAT.

In my absence the Trust's Deputy Chair joined Trust Executive Directors in attending the Acute Provider Collaboration Clinical Summit to demonstrate the Trust Board's support of the design and development of a joint secondary care clinical strategy and service model for Bradford District & Craven. Hearing from colleagues who have been involved in the work to date gave attendees an opportunity to influence the combined clinical strategy and shape the principles of joint service models.

Other activity for the population of Airedale, Wharfedale & Craven (AWC) included attendance at the Governor Involvement Group meeting which enabled the opportunity for feedback from the Council of Governors (CoG) on matters from their activity in representing the population of AWC. As Chair of the CoG (as well as being Chair of the Board) an introductory meeting was held with a relatively recently appointed Governor. In addition a meeting took place with a resident of Bingley who has responded to the Trust's request to its membership about fulfilling the duties of a Governor until the next annual election takes place in spring 2020. The aim remains to fill vacancies for Settle and the Rest of England constituencies.

Patient related activity has included follow up of complaints letters from two patients who addressed their dissatisfaction to the Chair. Across all the activity for patients, in the very small number of instances when things do not meet their expectations, the Trust's approach is to acknowledge that and also seek to learn from that feedback for the benefit of the services provided to others in AWC.

Progressing Trust services activity included attendance at the recent Rapid Improvement Event. Given operational pressures arising from growing demand faced by the Trust, a number of colleagues who operate at the heart of its services came together to review how the Trust should optimise its approach to best support meeting those increasing demands. Attending demonstrated the Board's support to this initiative and commitment to empower colleagues to continuously improve all it does. Having implemented a new Governance structure at the start of this year, this month there has been attendance as an observer at meetings of all Board Sub-Committees to support the effectiveness of the new Governance arrangements and refine them as appropriate in line with the well led principles.

Activity supporting the ambition of our People includes to attendance at the introductory sessions for colleagues involved in the Right Care New Leaders programme. Time spent engaging with colleagues who want to develop their skills energises all those involved and can only benefit the Trust (as well as the individuals) in the longer term. In addition a further meeting was held with my reciprocal mentor to gain valuable insight given the Trust Board's commitment to inclusion. Although pre-existing holiday commitments on 18 October meant I was personally unable to attend the inclusion event, my thanks go to the Non-Executive Directors who did attend, notably the Deputy Chair for their address to that event. Similarly that day NED support was given to the national Breast Cancer Awareness 'wear it pink day' arranged by colleagues in theatres. Finally this month I completed the annual refresher for mandatory training and had, along with all Board colleagues, a flu jab. This demonstrates Board commitment to all colleagues who are asked to do similar.