

Council of Governors

Date:	6 February 2020	Attachment Number:	5																
Title of Report:	CHAIR'S BRIEFING																		
Purpose of the report and the key issues for consideration/decision:	To inform the Council of Governors of the Chair's most recent activities.																		
Prepared by:	Andrew Gold, Chair																		
Presented by:	Andrew Gold, Chair																		
Strategic Objective(s) supported by this paper:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;">Financial Sustainability</td> <td style="width: 10%; text-align: center;">X</td> <td style="width: 30%;">Empower & Engage Staff</td> <td style="width: 30%; text-align: center;">X</td> </tr> <tr> <td>Quality of Care</td> <td style="text-align: center;">X</td> <td></td> <td></td> </tr> </table>			Financial Sustainability	X	Empower & Engage Staff	X	Quality of Care	X										
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Is this on the Trust's risk register:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 10%;">No</td> <td style="width: 10%; text-align: center;">X</td> <td style="width: 10%;">Yes</td> <td style="width: 10%;"></td> <td style="width: 20%;">If Yes, Score</td> <td style="width: 50%;"></td> </tr> </table>			No	X	Yes		If Yes, Score											
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Which CQC Standards apply to this report:	Well Led																		
Have all implications related to this report been considered: (please X)	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;">Finance Revenue & Capital</td> <td style="width: 10%;"></td> <td style="width: 30%;">Equality & Diversity</td> <td style="width: 30%; text-align: center;">X</td> </tr> <tr> <td>National Policy/Legislation</td> <td style="text-align: center;">X</td> <td>Patient Experience</td> <td style="text-align: center;">X</td> </tr> <tr> <td>Human Resources</td> <td style="text-align: center;">X</td> <td>Terms of Authorisation</td> <td></td> </tr> <tr> <td>Governance & Risk Management (BAF)</td> <td style="text-align: center;">X</td> <td>Other:</td> <td></td> </tr> </table>			Finance Revenue & Capital		Equality & Diversity	X	National Policy/Legislation	X	Patient Experience	X	Human Resources	X	Terms of Authorisation		Governance & Risk Management (BAF)	X	Other:	
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Action Required: (please X)	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">Approve</td> <td style="width: 10%;"></td> <td style="width: 15%;">Discuss</td> <td style="width: 10%;"></td> <td style="width: 15%;">Receive for information</td> <td style="width: 10%; text-align: center;">X</td> <td style="width: 20%;">Decision</td> <td style="width: 15%;"></td> </tr> </table>			Approve		Discuss		Receive for information	X	Decision									
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Previously Considered By:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">Public Board of Directors</td> <td style="width: 10%;">Date:</td> <td style="width: 30%;">8 January 2020</td> </tr> </table>			Public Board of Directors	Date:	8 January 2020													
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Recommendations:	The Council of Governors is asked to receive and note the Chair's briefing.																		

Chair's Briefing 6 February 2020

This Chair's activity report is structured around five key themes the Board have recognised as the frame for developing the Airedale NHS Foundation Trust (Airedale) Board's strategy, namely partnerships, population, patients, progression and people.

Partnership activity included attendance at the NHS Leadership meeting in Leeds arranged by NHSI for CEOs and Chairs of providers across the North of England. This event attended by the Chief Executive and I took place after the outcome of the general election and as such provided an early insight of future priorities for the NHS.

In addition there was attendance at the West Yorkshire & Harrogate (WY&H) Health and Care Partnership Board Meeting held in public at Bradford City Hall. The agenda for that meeting included progressing the WY&H 5 year strategy and 10 big ambitions within that. Once those big ambitions are finalised those will be mapped to Airedale's own strategy and the work that the Board and its various committees undertake towards achieving those goals.

Attending a periodic meeting with the leader of Bradford Council and the Chairs of the 3 Providers across Bradford & Craven District (Airedale; Bradford & District Care Trust and Bradford Teaching Hospitals) enabled discussion of current and future challenges and opportunities as we all strive to achieve the best possible outcomes for the people of Bradford & Craven District.

Population related activity included the formal re-opening of Castleberg. This demonstrated how an inpatient service provision locally has such a positive impact for patients and their families. In addition the facility is being used for other health and care services, like the Craven Collaborative Care Team and the Craven Virtual Ward, which keeps people happy healthy and home with the aim to reduce future admissions.

Patient related activity included receiving feedback from service users via our Council of Governors (COG) at the Board to Council meeting held earlier this month. COG's role in representing the population Airedale serves can provide valuable insight through their engagement with the community. This Board to Council meeting also encompassed one of the many sessions held across all stakeholders seeking the views on Airedale's future strategy.

Progression related activity for the Board included the on-going Board effectiveness assessment being undertaken by an external assessor, the Good Governance Institute. In addition there has been direct input into the content of self-assessment effectiveness questionnaires due to be completed by all of the Board's committees and other entities. The learning from all these assessments will be actioned in line with Airedale's continuous improvement culture.

People related activity has been many and varied. The Chief Executive, Director of People and OD and I met with the Staff Governors to gain their feedback on issues arising within the Trust. The Staff Governor who reported back to the Board to Council meeting felt the meeting had been positive, constructive and relaxed with Staff Governors feeling heard.

As Chair of ARC (Appointments and Remuneration Committee) there has been direct involvement in the recruitment of 2 replacement Non-Executive Directors given terms of office which expire in the first half of 2020. The quality of applicants wanting to join the Board reinforces Airedale positive reputation.

Having attended a Leadership Community Session; a Disability Focus Group meeting and a Schwartz Round last month, it is clear all these initiatives in support of colleagues add value. Giving all colleagues the opportunity to get involved in these initiatives can only benefit them and the work environment at Airedale.

Finally it has also been my pleasure to attend various festive events ranging from Christmas lunch with immediate colleagues in Airedale's restaurant through to supporting the Friends of Airedale Coffee Morning. With Christmas behind us, here's to a great 2020, which sees Airedale celebrate its 50th Anniversary!